

1 through memorandums of agreement and other methods to
2 make sure that the offenders can receive the care that
3 they need, and that's the full spectrum. There is
4 nothing that's excluded or not included in it that.

5 Q Okay. Does DPS require that the healthcare
6 decisions regarding individuals based on their own
7 individualized circumstances?

8 A Yes, ma'am.

9 Q Do decisions for each individual to be based on
10 individual determinations?

11 A Yes, ma'am.

12 Q Does DPS permit DPS healthcare providers'
13 personal views to factor into the delivery of health
14 and wellness services to people in custody?

15 A No, ma'am.

16 Q Does DPS permit DPS healthcare providers'
17 political views to factor into the delivery of health
18 services to people in their custody?

19 A No, ma'am.

20 Q I now want to have marked as Exhibit 3 a policy
21 entitled "Health and Wellness Services Organization."

22 (Exhibit 3 marked for identification.)

23 BY MS. MAFFETORE:

24 Q Do you recognize this policy?

25 A Yes, ma'am.

1 Q And what is this policy, broadly speaking?

2 A So this talks about the overarching philosophy
3 and the structure and authorities within -- they call
4 it health and wellness here. That's since changed
5 since we're the Department of Adult Corrections. So
6 the new name for this is the Division of Comprehensive
7 Health Services, but essentially the same policy
8 carries forward.

9 Q And when would the policy have shifted title?

10 A When DPS made the transition to DAC, which was
11 in the past 60 days, roughly.

12 Q Okay. And you've seen this policy before
13 today; correct?

14 A Yes, ma'am.

15 Q Who at DPS is responsible for drafting this
16 policy?

17 A So this would be -- under the current structure
18 will be the deputy secretary for Comprehensive Health
19 Services.

20 Q Okay. And under the previous structure?

21 A It would have been the director of Health and
22 Wellness.

23 Q So is that or was that at the time Gary Junker?

24 A It was and still is.

25 Q Does Gary Junker have a -- his title is

1 slightly different now; is that correct?

2 A Correct. He's now the deputy secretary.

3 Q Did you have any involvement in drafting this
4 policy?

5 A No, ma'am.

6 Q Have you ever been asked to contribute to any
7 revisions of the policy?

8 A No, ma'am.

9 Q If you could please look at page 1 of this
10 exhibit, Section 2C at the bottom, do you see a portion
11 that says, "In support of DOP's mission statement,
12 health and wellness professionals shall promote
13 excellence, provide community-consistent cost effective
14 quality healthcare throughout our system."

15 Did I read that accurately?

16 A Yes, ma'am.

17 Q What does DOP mean by "community consistent
18 healthcare"?

19 A So, again, they -- well, we are expected to
20 provide our services that are consistent with standards
21 of care or community practice. So there is a little
22 bit of a distinction between what's the standard of
23 care as opposed to following clinical practice
24 guidelines, but that's the consistency there. So we
25 need to be consistent with what the community is doing.

1 In other words, offenders should receive the exact same
2 care they would get if they were on the outside.

3 Q Okay. You mentioned just now some distinction
4 between standards of care and clinical guidelines.
5 Could you elaborate on that?

6 A Sure. Standard of care is, quite frankly, more
7 of a legal term than a medical term. So in the medical
8 community, what we rely on and what the vast majority
9 of all of the professional medical societies publish
10 are clinical practice guidelines. They don't call them
11 standard of care, per se.

12 So the best medical definition of standard of
13 care would be the diagnostic or treatment procedures
14 that a clinician should follow in treating a particular
15 patient, illness, or a particular clinical
16 circumstance. Legally it has a little bit different
17 twist, and my interpretation of a legal definition of
18 that would be that it's, how would the average the
19 prudent provider provide care for that specific patient
20 in those circumstances, or how would a similarly
21 qualified and trained clinician provide care for a
22 particular patient in those exact clinical
23 circumstances.

24 Q Okay. Now, when you say that folks that are
25 incarcerated should receive the same care in prison as

1 if they were in the community, what community are you
2 looking to to determine what constitutes community
3 consistent healthcare?

4 A So in the broad context, it's outside the
5 prison.

6 Q So would that be nationwide?

7 A Well, not specifically because, again, states
8 have -- for instance, you know, Medicaid is a state-run
9 program. So states have variations in what their
10 individual state provides and covers. Within the
11 context of medical care though, the care should be the
12 same. You know, if it is truly standard of care, it's
13 going to be fairly consistent across the country.

14 Q Okay. So if I'm understanding your testimony
15 correctly, in certain circumstances the community
16 against which you're judging would be the state, but
17 generally speaking it is nationwide?

18 A Correct.

19 Q Okay. Where does the definition or the
20 explanation you just described, "community consistent
21 healthcare," come from?

22 A I don't know what the origins of that is.

23 Q How did you come to be familiar with that?

24 A Again, by reading these policies and
25 understanding what the department's policy is and how

1 we are supposed to take care of these offenders.
2 That's where I became aware of what that standard is.

3 Q Does DPS provide training to its health
4 services staff members regarding the meaning of
5 community consistent care?

6 A I don't know if there's any specific training
7 for that. You obviously review policies and
8 procedures, and you have orientation when you arrive at
9 the organization, and that's part of that, but I don't
10 know if there's a specific training dedicated to this
11 particular aspect of that.

12 Q Okay. From your understanding or from DPS's
13 understanding, is medically necessary care the same as
14 community consistent care?

15 A Generally, yes.

16 Q You said "generally, yes." Are there
17 circumstances when that is not the case?

18 A Well, I think the difference would be in the
19 community, individuals can pay for care that may be
20 elective. Whereas, in the prison, we are responsible
21 for providing that care.

22 Q I'm not sure I understand -- I'm not sure I
23 understand that answer. So that's a situation where
24 medically necessary care and community consistent care
25 would not be similar is where elective procedures are

1 involved?

2 A Well, not just elective, but individuals in the
3 community may not have, for instance, insurance. So
4 it's different here. We cover these individuals for
5 the care that's provided in the prison.

6 Q Okay. How does DPS define "medical necessity"?

7 A That's a big answer. So in its simplest terms,
8 when you look at medical necessity, it's probably best
9 defined as a procedure that is reasonable and
10 appropriate for a particular individual, really, to
11 either protect their life, to prevent significant
12 disability or illness, or to prevent significant pain
13 and suffering. That is a very broad definition of
14 medical necessity, and quite honestly, it's been
15 through a lot of subjectivity, and so within prisons we
16 need to be a little more deliberate in how we define
17 that.

18 So what we need to be sure in prisons is that
19 every officer that has a similar clinical circumstances
20 that has a case submitted for review or a clinical
21 condition, it's evaluated in the exact same way as
22 objectively as possible as any other offender in the
23 prison, and that's for any medical condition that they
24 may see.

25 In my interpretation of medical necessity, in

1 order to get after that and to be able to come up with
2 a more clear understanding of what that means, you have
3 look at what factors would you see with medical
4 necessity that could be attributed to that, and there's
5 really three broad ones, I think, that fall under that
6 category.

7 First is a risk-benefit analysis. Second is
8 standard of care, and third is evidence based medicine,
9 and I can certainly talk in more detail about each of
10 those.

11 So as we look at a particular case or
12 circumstance, those are the broad criteria we need to
13 use to evaluate that. With risk-benefit analysis, it's
14 important to note that this is by far the most critical
15 piece of that evaluation. What that means is that you
16 have to look at that particular patient and those
17 particular circumstances and their clinical condition,
18 and you need to determine whether the proposed
19 treatment, what would be the impact if you were to not
20 perform that procedure as opposed to performing the
21 procedure for the offender. So you balance the risk of
22 performing the procedure versus the potential risk of
23 not performing that procedure, and what is the outcome
24 of that, and that involves, again, a very
25 individualized review of that particular patient and

1 those particular circumstances, and I think one of the
2 things about that balance is that you cannot perform
3 analysis without doing that individualized review of
4 that case, and that's to your other question you asked
5 about, that individualized review. So we do that.

6 So, for instance, if a procedure is proposed
7 and you know the potential treatment for that, you look
8 at that particular patient, those circumstances, and
9 determine whether that procedure is appropriate and
10 it's going to do those things I mentioned. Is it going
11 to protect their life? Is it going to prevent
12 significant illness or disability, and is it going to
13 prevent significant pain and suffering? And that's how
14 you do that risk-benefit analysis.

15 Q So I just have one follow-up regarding
16 preventing significant pain and suffering. Is your
17 understanding that emotional pain and suffering is also
18 relevant to whether or not something is medically
19 necessary?

20 A Yes, ma'am.

21 Q Psychological pain and suffering?

22 A Yes, ma'am.

23 Q And I believe a moment ago when you started
24 explaining this to me, you said, "at least in my view,"
25 and I just want to be clear we're in the 30(b)(6)

1 portion of your deposition so I'm asking for DPS's
2 position. Is your understanding that everything you
3 just explained to me is DPS's position?

4 A No. So I think that DPS does not have a medical
5 necessity definition, per se, or DAC.

6 Q So where did the definition of medical
7 necessity as you just explained to me come from?

8 A Well, I'm thought you were asking my opinion of
9 that. I probably should have not answered that, but
10 that's --

11 MR. RODRIGUEZ: It was asked in the context of the
12 30(b)(6), and your response was in the context of your
13 understanding of that as the representative, and then I
14 think you clarified that it is not written in a policy,
15 a departmental policy.

16 THE WITNESS: Correct.

17 BY MS. MAFFETORE:

18 Q And that's your understanding. So is that the
19 definition that you use acting as medical director for
20 DPS, what you just explained to me?

21 A The medical necessity for DPS would be what I
22 described initially, the generally accepted medical
23 definition of medical necessity. So that first thing I
24 told you where it's basically those things that prevent
25 death, significant illness, and disability. That is

1 the accepted standard, really, everywhere for what
2 medical necessity is.

3 Q So you mentioned certain factors that are taken
4 into account regarding medical necessity. Does DPS
5 ever take into consideration the cost of a procedure
6 when it's considering medical necessity?

7 A No.

8 Q How about security?

9 A Security is always considered in every context
10 in our setting.

11 Q So it's considered a medical necessity
12 determination?

13 A It's not a medical necessity determination, no,
14 but security's always a determination.

15 Q Okay. How about logistics?

16 A Again, not for medical necessity, if that's
17 what you're asking.

18 Q What about the ability to provide postoperative
19 care?

20 A Again, not for medical necessity.

21 Q Is your interpretation as medical director on
22 behalf of DPS of medical necessity the same for all DPS
23 decisions about the provision of, for example, mental
24 health care?

25 MR. RODRIGUEZ: Object to speculation.

1 You can answer.

2 THE WITNESS: It's universal when it relates to
3 health care, regardless of the type of healthcare.

4 BY MS. MAFFETORE:

5 Q So also all medical care, all sorts of care?

6 MR. RODRIGUEZ: Same objection. Speculation.

7 You can answer.

8 THE WITNESS: Yes.

9 BY MS. MAFFETORE:

10 Q And in evaluating the request from someone in
11 DPS custody for healthcare services, is there any kind
12 of care where DPS would consider an individual's legal
13 history in making a medical necessity determination?

14 A No, ma'am.

15 Q Is there any situation where DPS would consider
16 an individual's criminal record in making a medical
17 necessity determination?

18 A No, ma'am.

19 Q Is there any instance where DPS would consider
20 an individual's disciplinary history or history of
21 interactions in a medical necessity determination?

22 A No, ma'am.

23 Q If you to turn to page 2 of Exhibit 3, if
24 you'll look at Section 2G5, it states there that "one
25 of the goals of health and wellness is to engage in

1 sound healthcare practices that meet an acceptable
2 standard of care"; correct?

3 A Correct.

4 Q So I think that you started to get into this
5 when you were talking about medical necessity, but if
6 you could get into it now, what constitutes an
7 acceptable standard of care according to DPS?

8 A So, again, within DPS we rely on the same
9 things I mentioned, which are clinical practice
10 guidelines, and that is across the board what we rely
11 on for standard of care.

12 Q What are the sources of those clinical practice
13 guidelines?

14 A They will vary. It can be from the individual
15 professional medical associations and societies. We
16 often develop our own clinical practice guidelines
17 specific for our individual setting. Each one of those
18 references the pertinent medical society clinical
19 practice guidelines, and we'll adapt those as needed
20 for the prison environment.

21 Q Are there any circumstances where DPS would not
22 look to individual medical associations and societies
23 for clinical guidelines?

24 MR. RODRIGUEZ WITNESS: Object to speculation.

25 You can answer.

1 THE WITNESS: No, ma'am.

2 BY MS. MAFFETORE:

3 Q Okay. So on the same page of this exhibit,
4 Section 2H, it states that "the provision of treatment
5 regarding clinical decisions that involve health and
6 wellness providers are the sole responsibility of the
7 managing health and wellness practitioner and are not
8 reversed by non-clinicians."

9 Did I read that correctly?

10 A Yes, ma'am.

11 Q What does DPS mean by this?

12 A So it means that medical decisions are made by
13 medical authorities within the prison.

14 Q Okay. How does DPS define "clinician"?

15 A It is a licensed independent provider. So it's
16 a provider who is credentialed to practice within our
17 healthcare system.

18 Q So you said is a licensed health provider.
19 What degrees of licensure does that encompass?

20 A So it can be family nurse practitioners,
21 physician assistants, and physicians.

22 Q Anyone else?

23 A No.

24 Q Would a mental health care provider be
25 considered a clinician?

1 A Yes.

2 Q And at what levels of medical health -- or
3 mental health licensure would be considered a
4 clinician?

5 A Licensed clinical social workers,
6 psychologists, obviously psychiatrists are physicians,
7 but they all fall in that same spectrum.

8 Q Does DP's definition of clinician have anything
9 to do with the degree of patient contact a medical
10 provider or mental health care provider has?

11 A No. They're licensed or credentialed based on
12 their qualifications.

13 Q Okay. So if somebody holds a licensure within
14 DPS but is in a position where they do not see patients
15 at all, that person is still considered a clinician
16 based on DPS's definition of clinician?

17 A Yes, ma'am.

18 Q Who, if anyone within Health and Wellness
19 Services, would not be considered a clinician by DPS?

20 A So the registered nurses, the LPNs, the
21 certified nursing assistant, the certified medical
22 assistants. There are lots of administrative staff,
23 both budgetary and accounting. The section is very
24 large and includes not only clinical folks, but
25 clinical support folks as well. There's respiratory

1 therapists. There's a lot of folks that are not
2 considered credential providers.

3 Q Is there anyone outside of health and wellness
4 who would be considered a clinician by DPS?

5 A No.

6 Q According to DPS, why shouldn't medical
7 decisions be reversed by non-clinicians?

8 MR. RODRIGUEZ: Object to speculation.

9 You can answer.

10 THE WITNESS: Again, the only folks trained and
11 qualified to make those medical decisions and
12 recommendations are medical providers.

13 BY MS. MAFFETORE:

14 Q Are there any circumstances when DPS considers
15 it appropriate for decisions to be reversed by
16 non-clinicians?

17 MR. RODRIGUEZ: Objection to speculation.

18 You can answer.

19 THE WITNESS: Not that I'm aware of, no.

20 BY MS. MAFFETORE:

21 Q If you could turn to page 5 of this exhibit and
22 look with me to Section -- you can't see a 3 on this
23 page, but it's 3H. That section states, "Medical
24 services are provided under the direction of the
25 medical director/chief medical officer who maintains

1 responsibility for the quality of medical services
2 provided to offenders."

3 Did I read that correctly?

4 A Yes, ma'am.

5 Q The medical director/chief medical officer
6 referred to in this policy is currently you; correct?

7 A Yes, ma'am.

8 Q Still on page 5, still under H, Section 1
9 states that "services are provided in accordance with a
10 professionally identified evidence-based clinical
11 decision support resource."

12 Did I read that correctly?

13 A Yes, ma'am.

14 Q What is a clinical support -- clinical decision
15 support resource?

16 A So it references, again, back to what I told
17 you, the clinical practice guidelines, the pertinent
18 medical societies, all of those entities provide input
19 into what's ultimately our clinical practice
20 guidelines, the way we practice medicine within the
21 prisons.

22 Q So are there different resources based on
23 different conditions?

24 A I'm not sure I understand the question. I
25 think that any pertinent medical literature is going to

1 be appropriate to be considered when you're considering
2 medical problems. So whether that's using resources
3 such as UpToDate or whether it's relying on, you know,
4 medical societies and those things.

5 Q Okay. So just to clarify on my end, a clinical
6 decision support resource is not something that DPS
7 drafts, essentially, to provide to clinicians as a
8 resource?

9 A No, ma'am.

10 Q Okay. My understanding of your testimony is
11 that the, sort of, wide variety of sources related to
12 specific conditions, documents from medical societies,
13 various research, all of that is considered by DPS to
14 be a clinical decision support resource. Am I
15 understanding correctly?

16 A Yes, ma'am.

17 Q In H-1, when DPS says "professionally
18 identified," by whom?

19 A So, again, I think it goes back to what I said,
20 is that you rely on medical societies and organizations
21 that are recognized. So in other words, they're well
22 recognized entities in the medical community.

23 Q Is anybody within DPS Health and Wellness
24 Services responsible for vetting which sources are
25 credible enough to be utilized as a clinical decision

1 support resource?

2 A No, ma'am. I think that the reason they're
3 licensed as providers is we expect them to conduct that
4 analysis as they would in accordance with their
5 credentials.

6 Q So what materials can be relied upon is left up
7 to the discretion of the individual provider?

8 A Correct, assuming it doesn't violate any
9 policies and procedures within the department.

10 Q How would the department know if the selection
11 of resources to rely on violated the policies of the
12 department?

13 A Probably would not know until, you know -- I
14 can't even think of an example where that would be the
15 case, but -- yeah. I can't think of an example right
16 now.

17 Q And that same section that we're looking at,
18 what does DPS mean by "evidence based"?

19 A So, again, that's critical. What you want to
20 show is that the research that you're relying on, the
21 decisions you make in developing clinical practice
22 guidelines, are on based on the best available research
23 that has been evaluated over time longitudinally,
24 that's been studied very frequently and reproducible
25 across, you know, the medical community.

1 Q How do you determine if a resource meets the
2 criteria that you just described?

3 A So, again, I think that you can look to the
4 professional medical organizations that I talked about,
5 and they're going to reference a lot of those, and I so
6 I think you're already starting with reliable sources
7 when you do your analysis.

8 Q So you generally consider those professional
9 medical associations to be reliable?

10 A Yes, ma'am.

11 Q You can set that aside for now. Actually, I
12 don't think we'll come back to that.

13 Does DPS facilitate surgery for those in its
14 custody with outside specialists?

15 A Yes, ma'am.

16 Q How do DPS facilities typically coordinate the
17 logistics of surgical procedures to be performed on
18 those in custody that will be performed by outside
19 specialists?

20 A The logistics?

21 Q Yes.

22 A So the logistics of -- so there's a referral
23 that's made, just like happens anywhere else in the
24 community. There's a -- the primary care provider will
25 make a referral, in this case, to a surgical

1 it needs to be a DOT medication, direct observation
2 therapy. So there are several examples where depending
3 on the medication there may need to be some changes to
4 how they are prescribed.

5 Q Are there specific conditions for which
6 medication must always be approved through the
7 physician review process?

8 A There is no conditions that I'm aware of. It's
9 generally based on the medication itself.

10 Q Okay. Understood. Is there a difference in
11 the approval process based on whether or not a
12 condition is considered chronic versus acute?

13 A Not with the initial approval, but we do have
14 what's called a MRTS system. So for a chronic
15 condition, those medications are automatically refilled
16 up to a period of time before that individual has a
17 reevaluation.

18 Q Okay. How does DPS determine whether a
19 condition is chronic?

20 A So we have designated what we consider to be
21 chronic diseases or illnesses.

22 Q So those are designations that are standard and
23 not specific to an individual?

24 A Correct. They're based on the condition.

25 Q Does DPS consider gender dysphoria chronic or

1 acute?

2 A It's a chronic condition, but not all
3 transgender or gender dysphoric patients are on
4 medications, obviously.

5 Q If somebody is on, for example, hormone therapy
6 to treat their gender dysphoria, would that fall under
7 the chronic and thus automatically renew, or would
8 it -- or not?

9 A No. Because when you're treating someone for,
10 in this case I assume for hormonal replacement, you
11 need to monitor levels. So you don't want to
12 automatically refill medications without checking the
13 levels. So that will apply to a lot of conditions.
14 Individuals that are on anticoagulants, if that
15 anticoagulant requires surveillance, then that won't be
16 an automatically refilled medication. It needs to be
17 monitored accordingly.

18 Q So my understanding is if it's chronic, it's
19 refilled automatically, but if it's not chronic, there
20 essentially needs to be another UR in order for that
21 person to continue on that medication if that's what's
22 necessary?

23 A Generally, yes. Again, it depends on -- these
24 are very medication-specific questions. So it's going
25 to depend on whether there's -- thyroid's another

1 example. So if you're giving Synthroid to a patient,
2 you need to monitor their TSH levels. So you don't
3 want to just continue to refill that medication without
4 monitoring that. So at each of those intervals, you'll
5 need to enter a new prescription.

6 Q If DPS is unable to coordinate the monitoring
7 that is necessary before a UR expires, does that
8 medication continue in the interim?

9 MR. RODRIGUEZ: Objection to form.

10 You can answer.

11 THE WITNESS: So, again, that's going to be a
12 clinical decision by the provider. So if a medication
13 is about to run out and we haven't had labs or whatever
14 surveillance is necessary performed, then that
15 individual provider, the primary care provider, will
16 need to make a decision, and it will be a risk-benefit
17 analysis like we've talked about before, to determine
18 whether we continue the current dose while we await
19 those labs. If we hold the dose depending on the
20 medication until we get the labs, if there's some
21 clinical reason to believe that it's not an appropriate
22 dose, then we can hold it. So, again, it's a very
23 specific, individualized determination that's made.

24 BY MS. MAFFETORE:

25 Q If a UR for a specific medication has expired,

1 will a prisoner be able to receive that medication?

2 A Not once the order has expired, no.

3 Q Okay. So if a physician does not take some
4 action on behalf of the prisoner before the UR expires,
5 that prisoner just won't receive that medication while
6 waiting for labs; is that right?

7 A I mean, theoretically that could happen. We
8 also put some personal responsibility on the offenders
9 as well to inform us that they need a refill of their
10 medication. So there are fall backs.

11 Q If the medication is not a carry-on-person
12 medication, how would the prisoner be able to tell
13 whether or not their medication was about to expire?

14 A So they will know when their last prescription
15 was, and they're informed what the duration of the
16 prescription is when they receive the prescription. So
17 they'll know they were prescribed 60 days, 90 days of
18 their medication.

19 Q If somebody's given medication, it's not
20 carry-on-person, they're given medication once every
21 two weeks and it's administered to them and the UR
22 order is for, for example, six months, is it still the
23 responsibility of the offender to know when that
24 prescription would expire and need to seek physician
25 approval for a new prescription?